

Euro-Rijn Insight

Corporate magazine

#8

Expanding to India

Enhancing our capabilities in one of the world's fastest-growing economies

Recycling hazardous waste

LME & MMTA

Growing our shipping network

We bring business forward

Euro-Rijn Logistics



LME & MMTA 28





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"Enjoy reading this 8th Euro-Rijn corporate magazine"

We bring business forward

Foreword

Dear reader,

We proudly present you the 8th edition of our corporate magazine, where we share highlights of this year's accomplishments, updates on our current activities and a look ahead at our future plans. This past year, we continued to build on our strong foundation, with growth and international expansion as our main focus.

In this magazine we give you a deeper insight into the developments within Euro-Rijn Logistics and its member companies, while also sharing our views on relevant topics that shape our industry.

We now use one recognisable name: Euro-Rijn Logistics, giving us a clearer, stronger identity by uniting all activities. It helps us present ourselves as a cohesive logistics partner, making it easier for customers and partners to understand who we are and what we stand for.

We are proud of the progress we have made together, welcoming new companies and locations, expanding our activities and strengthening our business. None of this would have been possible without the dedication of our loyal colleagues and the trust of our valued customers and suppliers worldwide.

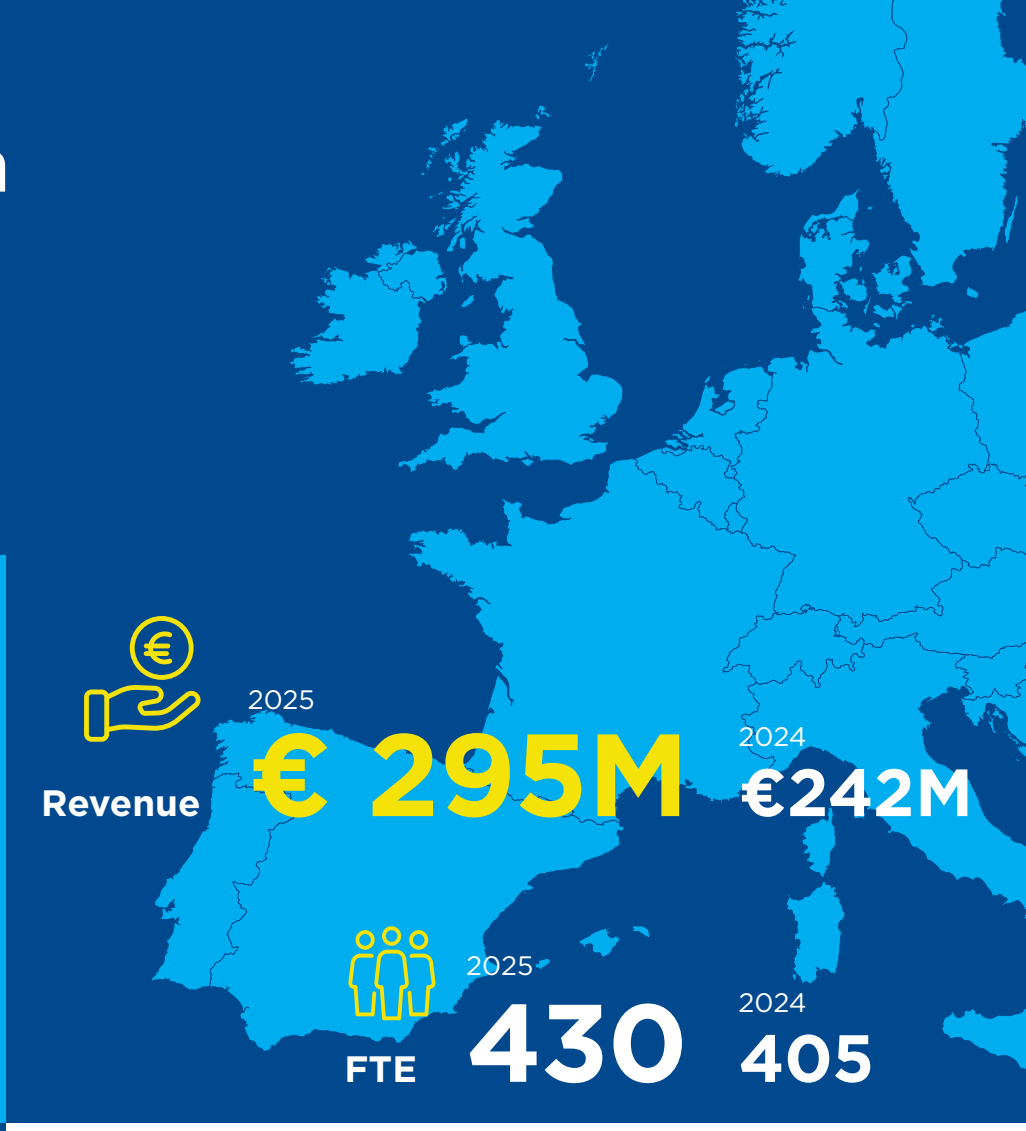
We sincerely thank you for your support and hope you enjoy reading this 8th Euro-Rijn corporate magazine!

Warm regards,

Albert van Ommen
CEO

Euro-Rijn Logistics

The most important recent developments



Revenue

2025 **€ 295M**

2024 **€242M**

FTE

2025 **430**

2024 **405**

We bring business forward

New group member

Recently, we partnered with Spectre Logistics, bringing together two organisations committed to excellence in supply chain solutions. By combining our expertise in warehousing, transport and value added logistics with Spectre Logistics' innovative approach to global freight management, we are strengthening our ability to deliver flexible, reliable and future ready services for our customers. This collaboration enhances our shared mission to streamline operations, expand capabilities and create smarter logistics solutions that meet the evolving needs of the market.



With a clear focus on high-quality logistics solutions, Spectre Logistics primarily serves the food & beverage sector and related goods flows. On January 1st, the company opened its new warehouse at Logistic Boulevard 13–15. From this modern operational location, Spectre provides storage, handling and logistics support for both existing and new clients.

The addition of Spectre Logistics expands our logistics capacity, specialisation and entrepreneurial spirit. This acquisition aligns seamlessly with our broader strategy to deepen and broaden our logistics services.

A year in review 2025



India offices

We are proud to announce the expansion of our international operations with a dedicated presence in India. With local representation and active operations across key cities and ports, we are strengthening our capabilities in one of the world's fastest-growing economies.

This strategic move reinforces our leadership in commodity markets including ferro alloys, base metals and bulk minerals, while further extending our global freight forwarding and warehousing services.

Real estate projects

We actively try to play a role in shaping the future of logistics in Moerdijk. The trucks of KSZ Transport are a familiar sight in the region and as one of the fastest-growing companies in the sector, KSZ needed larger and more advanced facilities to continue its journey.

Together with our trusted partner Bouwbedrijf Vrolijk (construction company Vrolijk), we are developing a modern logistics building on the Dynamoweg at the Moerdijk industrial estate. This facility is designed with



sustainability at its core: it will be nearly self-sufficient in its energy supply, ensuring that KSZ's operations are supported by a building that reflects the values of innovation and responsibility.

Next to the building, we are creating a dedicated truck parking area with space for 32 trucks. Looking ahead, this site will also be equipped with charging infrastructure for electric trucks. KSZ is already a frontrunner in the electrification of its fleet and we are proud to provide the facilities that will help accelerate this transition.

By welcoming KSZ into this new hub, Euro-Rijn Real Estate is not only supporting the growth of a dynamic logistics company but also reinforcing Moerdijk's position as a leading industrial and transport center.

Sponsorships

We are proud sponsors of multiple football clubs across the Netherlands, including FC Volendam, who recently celebrated their long-awaited promotion back to the Eredivisie, the highest level of Dutch football. As sponsors, we shared in their excitement and their achievement also reflects our own belief in perseverance, teamwork and striving for the highest level.
In addition, we extend our support to other regional football clubs, underscoring our dedication to community development and giving local players and fans the chance to dream big.
Our passion for sport goes beyond football. Euro-Rijn was a proud sponsor of the Baseball European Championship 2025 in Rotterdam, a prestigious event that brought together the best baseball talent from across Europe. We were thrilled to witness firsthand the passion and precision that define Dutch baseball, culminating in a spectacular victory at Euro Baseball 2025.

In equestrian sport, we are proud to sponsor eventing rider Stijn Jonkers, who won the Dutch Eventing Championship last year and secured second place in his very first international competition at CHIO Rotterdam.

From football to baseball and even equestrian arenas, Euro-Rijn is committed to supporting athletes, clubs and communities as they strive for excellence, because together, we move forward.

Behind the scenes

We have been working on sharing more of what makes Euro-Rijn special. Not just the logistics, the terminals, or the equipment, but the people and the spirit behind it all. The stories, pictures and videos we're releasing offer a closer look at the people, the teamwork and the mindset that define who we are as a group.
We have been working with talented photographers, videographers to highlight what makes Euro-Rijn unique. Across every Euro-Rijn company, you'll find the same drive: a passion for logistics, a commitment to doing things right and a belief that strong connections and teamwork move the world forward.



These images reflect the pride we take in our work, the precision in every detail and the energy that keeps our operations moving. They show the human side of logistics: the expertise, the collaboration and the dedication that set Euro-Rijn apart.
If you want to see more of the people who power Euro-Rijn, follow us on social media and stay connected. ■





Expanding to India

Euro-Rijn Logistics is taking a major step forward in its international growth strategy with the expansion of its presence into India. With dedicated local representation and active operations across key Indian cities and ports, we are enhancing our capabilities in one of the world's fastest-growing economies. This strategic move reinforces our position in key commodity markets such as Ferro Alloys, Base Metals and Bulk Minerals. It also marks the expansion of our global freight forwarding and warehousing services.

India is a leading producer of Ferro Alloys and a critical link in global commodity flows, being closer to both source and market allows us to serve our clients with greater efficiency and agility. Via partnerships we gain access to a nationwide logistic network of nearly 20 offices across India which allows us to manage worldwide shipments and connect supply chains with greater reach and reliability. But we also provide warehouse services and vessel chartering to and from India.

"Our presence in India enables us to serve our clients more efficiently while building lasting partnerships with logistics suppliers and customers across the region," says Patrick Schols, Commercial Manager at Euro-Rijn Logistics.

This important step aligns with our broader vision: to connect key markets with smart, scalable, and dependable logistics solutions for the global commodity sector. We look forward to further developing our presence in the region and continuing to support our clients worldwide with excellence.

"India is a strategic growth market for Euro-Rijn Logistics and our local operations enable closer customer engagement and faster execution. Through Euro-Rijn India, we provide integrated logistics services while actively building client relationships, synergising partnerships and overseeing import-export operations supported by our global European network."

Mit Patel, Manager
Business Development, Euro-Rijn Logistics



Stronger supply chains for ferro alloys, metals and minerals from India

Euro-Rijn is strengthening its presence in India, one of the world's most important hubs for raw materials and metal products. We support producers, traders and industrial end users with logistics solutions for, amongst others:

- ferro alloys & non-ferrous metals
- base metals & minerals
- concentrates & ores
- semi-finished products such as steel and iron
- or any other cargo

If you have any questions or inquiries, please contact our Business Development Manager Mit Patel at:
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Working together in transporting hazardous waste

Together with our customer Befesa Steel Services we built a cross-border logistics concept for the transport of hazardous waste (aluminium salt slag) from the UK to Germany, where the residue is recycled and as a product (salt) partially returned to the UK. Edwin Nijland, Managing Director of Euro-Rijn Deutschland: “We collect the product in the UK and transport it to the recycling facility near Dortmund. We use specially designed containers suitable for dangerous goods. They are loaded in the Manchester–Birmingham area, shipped by sea to Moerdijk, moved by rail to Duisburg and finally delivered by road to the Befesa facility.”

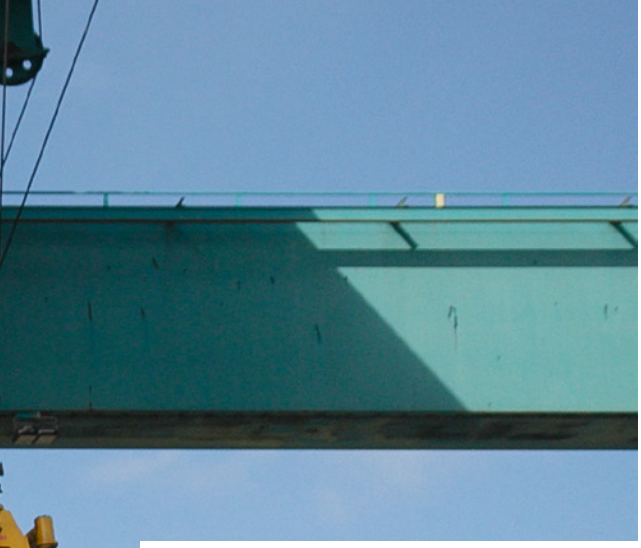
Befesa: leader in recycling hazardous residues

Befesa aims to be the global leader in the management and recycling of hazardous residues to the steel and aluminium industries. Befesa closes resource loops by collecting hazardous waste and residues, recycling them and reintroducing valuable materials into the production process.

Aluminium salt slag, generated during the aluminium remelting process, contains recoverable materials such as aluminium, salt and oxides. Befesa’s facilities in Germany specialise in extracting these resources, transforming hazardous waste into usable products. The logistics behind these resource loops require a partnership that excels in precision, expertise and strict regulatory compliance.

Euro-Rijn: logistics expert in hazardous materials

At Euro-Rijn, we provide the logistics backbone that makes this cross-border circular flow possible.





"This is a very complicated transport chain and Euro-Rijn makes this business much easier for us."

– Dirk Witte, Managing Director at Befesa

Our knowledge of the markets, combined with our operational licenses and experience with hazardous materials, ensure that the entire chain, from collection to return transport, runs safely and efficiently.

Route and logistics process

The logistics chain is a multimodal, international operation involving sea, road and rail transport. Each step is optimised for safety, compliance and efficiency.

- **Collection in the UK (Immingham)** The process begins at Befesa's UK facility, where aluminium salt slag is loaded into dedicated containers designed for hazardous materials.
- **Sea transport to the Netherlands** The containers travel by sea vessel to CCT Moerdijk, a key terminal for handling specialised cargo.
- **Road transport to Rotterdam** From Moerdijk, we arrange trucking to RSC Rotterdam, where the containers are prepared for rail transport.
- **Rail transport to Germany** At RSC, the containers are loaded onto a train that travels via Duisburg to Dortmund, ensuring a reliable and environmentally friendly long-haul connection.
- **Processing and return flow** Befesa processes the waste, recovering valuable materials. The containers are then refilled with the newly produced salt and sent back to their UK customers, completing the circular loop.

Technical and safety considerations

What makes this collaboration stand out is not only the complexity of the transport itself. Transporting aluminium salt slag is far from routine.

Edwin Nijland: "Safety is always essential in logistics, but with dangerous goods it becomes absolutely critical. This product falls under IMO class 4.3, meaning it can generate toxic and flammable gases when in contact with water. That risk defines the entire logistics setup. We also use containers that ensure the product is loaded and transported completely dry, minimising any chance of water exposure during the journey."

Key technical aspects include:

- **Specialised containers** Reinforced containers with strengthened floors and walls are used, weighing approximately 4,000 kg, double the weight of standard units. These containers are engineered to withstand the stresses associated with hazardous materials in bulk.
- **Strict permit requirements** Transporting IMO 4.3 waste across borders requires a deep understanding of international waste regulations, ADR rules and port/terminal safety protocols. Euro-Rijn's expertise in obtaining and managing these permits is essential to keeping the chain compliant and uninterrupted.
- **Operational knowledge** Handling this type of waste demands trained personnel, precise documentation and continuous monitoring. Both partners contribute specialised knowledge that ensures safe and efficient operations.

Strategic impact of the collaboration

The Euro-Rijn-Befesa partnership demonstrates how logistics and recycling expertise can reinforce each other to create a competitive, sustainable solution. Dirk Witte, Managing Director at Befesa: "We started at zero, and now we are at 50,000 tons per year, coming from 0 to 50,000 tons is a lot." By combining our logistics competence with Befesa's specialised knowledge, we can both expand our service so customers benefit from a seamless, end-to-end solution and we can drive circularity. ■

Do you want to know more about this joint project or possibilities for your business?
Contact Edwin Nijland, Managing Director at Euro-Rijn Deutschland:
e.nijland@eurorijn.com
+49 2066 205 00





Building global relationships

Interview with Arjan Boomsma

What does your job at Euro-Rijn Cross Trade entail?
As Commercial Director, my role revolves around building and strengthening the global relationships that make crosstrade possible. I work closely with our clients, overseas agents and carriers to ensure we deliver reliable, compliant and cost effective transport solutions across every trade lane. A large part of my job is anticipating market shifts, identifying new opportunities and ensuring our commercial strategy aligns with the evolving needs of international shippers. Internally, I guide our commercial teams, support our specialists and help shape the longterm direction of the business.

How would you describe the Euro-Rijn culture?
Euro-Rijn has a culture built on trust, expertise and a hands on mentality. We are not a company of rigid hierarchies, we're a team of specialists who take ownership and genuinely care about the cargo entrusted to us. Our people are curious, proactive and solution driven. We value longterm relationships over shortterm wins and we pride ourselves on being approachable, transparent, hard-working and flexible. In short: we combine the professionalism of a global logistics provider with the personal touch of a familyrooted organisation.



"We combine the professionalism of a global logistics provider with the personal touch of a familyrooted organisation." – Arjan Boomsma

How is the crosstrade logistics landscape evolving and where do you see the biggest opportunities for Euro-Rijn Cross Trade?
Crosstrade is becoming more complex and more essential. Supply chains are diversifying, manufacturers are shifting production locations and geopolitical developments are reshaping trade routes. At Euro-Rijn Cross Trade we help companies that want to reduce dependency on singlecountry sourcing and we provide compliance driven documentation expertise, which is increasingly critical. Serving emerging markets that keep growing, especially Africa, Southeast Asia and Latin America. Our strength is that we are already deeply embedded in these global networks, so we can respond quickly as trade flows shift.

What differentiates Euro-Rijn Cross Trade from other players in the crosstrade and freight forwarding market?
First of all, we are a reliable partner and we communicate clearly. This is very important for our partners and customers. Our Full Liner Bills, fully accepted by banks, give clients financial security and flexibility that many forwarders simply cannot offer. And our global network of first class carriers and agents, built over decades, ensures reliability and consistency across even the most complex trade lanes.

What do you look for when selecting overseas agents or logistics partners?
We look for partners who share our values: reliability, transparency and expertise. A good agent must understand local regulations, have strong relationships with carriers and be responsive when challenges arise. We also look for financial stability, a proven track record and a commitment to compliance. Ultimately, we choose partners who treat our customers' cargo with the same care we do.

Can you tell us about recent developments at Euro-Rijn Cross Trade?
Recently, we expanded our network in key growth regions, particularly West Africa and Latin America. Additionally, we invested in training programs to ensure our specialists stay ahead of regulatory changes and market developments.

What are your top priorities for Euro-Rijn Cross Trade over the next 12–24 months?
Our priorities include strengthening our global agent network and expanding our presence in fastgrowing trade corridors. But also continuing to invest in our people and our valued partners and customers. Ultimately, our goal is to remain the trusted partner for companies that rely on crosstrade logistics. ■

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The case for outsourced retail logistics

In today's fast-paced retail environment, logistics evolved from a back-end function into a strategic differentiator. Consumers demand rapid delivery, flawless accuracy, real-time tracking and hassle-free returns. Meeting these expectations requires more than basic operational capability, it demands expertise, technology and scalability.

Retailers who attempt to manage logistics internally often face challenges during seasonal peaks, promotional surges and sudden market shifts. Building and maintaining infrastructure to handle these fluctuations is costly and distracts from core priorities like product innovation and customer engagement.

Logistics is complex, resource intensive and increasingly technologydriven. Outsourcing allows retailers to hand over that complexity to specialists who live and breathe supply chain performance, while the retailer doubles down on its strengths.

A strong logistics partner brings advanced systems, scalable capacity and operational expertise that would



take time and investments, to build internally. Instead of worrying about warehouse staffing, transportation planning or returns processing, retailers can channel their energy into creating better products, sharper marketing and stronger customer relationships. In a competitive retail landscape, focus isn't just helpful, it's essential.

Pros of outsourcing retail logistics

- Scalability during peaks
- Reliable systems and technologies
- Operational expertise
- Faster market expansion
- Reduced overhead

By partnering with experienced logistics providers such as Euro-Rijn, retailers can focus on what they do best: creating compelling products and delivering exceptional customer experiences. We offer scalable warehousing, advanced fulfillment systems and skilled teams that adapt to demand. Beyond capacity, we provide industry expertise in inventory management, customs compliance and carrier negotiations, areas where mistakes can erode margins and customer trust.

Why Euro-Rijn?

Because Retail Logistics shouldn't be a headache, it should be a competitive advantage. At Euro-Rijn we offer end-to-end logistics solutions, from the factory to your distribution center. We arrange transport, storage, customs formalities, inventory management and value added services such as quality control.
Euro-Rijn combines:

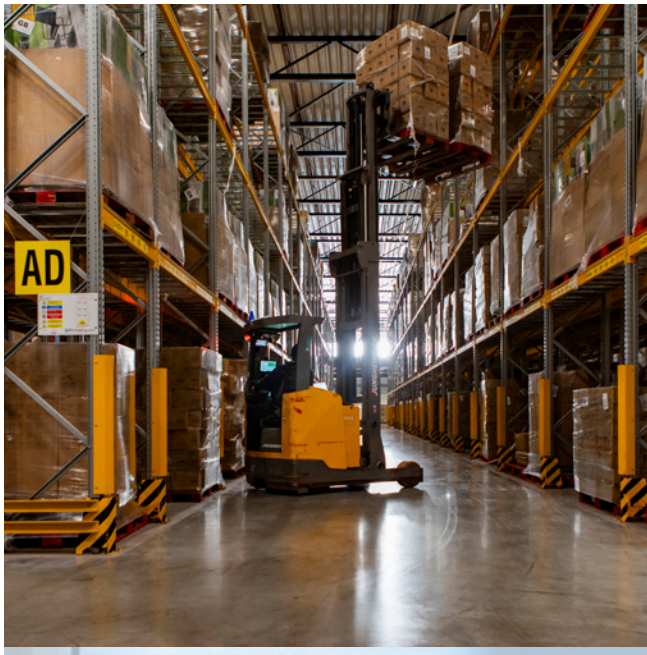
- Strategic location
- Scalability
- Deep industry expertise
- Flexible capacity
- A customer-first mindset

This makes it the ideal partner for retailers and ecommerce brands looking to scale, streamline and succeed in a demanding market.

With Euro-Rijn, you benefit from:

- **Flexible warehousing capacity** that adapts to your inventory levels
- **Advanced fulfillment systems** that handle both steady and peak volumes
- **A workforce that scales with demand**, ensuring consistent service levels

This allows retailers to grow without the burden of expanding their own infrastructure. ■





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Company overview

Transport & Logistics

Euro-Rijn Global Logistics B.V.
All-round logistics service provider for metals and alloys, bulk products and general cargo.
eurorijn.com
+31 168 393 250

Euro-Rijn Deutschland GmbH
Logistics service provider for clients with operations in Germany.
eurorijn.com
+49 2066 205 00

Euro-Rijn Italia Srl.
Logistics service provider for clients with operations in Italy.
+31 168 393 250

Euro-Rijn Shipping B.V.
Specialises in inland shipping logistics and delivers door to door solutions for any desired product all over European waterways.
eurorijn.com
+31 168 393 224

Oorburg Intermodaal B.V.
Specialised in inland shipping logistics.
oorburg-intermodaal.com

Euro-Rijn Financial Services B.V.
Specialist in providing capital to finance your commodity trading.
erfinancial.services
+31 168 393 250

Euro Cross Trade B.V.
Organises cross trade shipments all over the world.
eurorijn.com
+31 168 393 101

Euro-Rijn XL Logistics B.V.
Specialist in large scale logistics services for non-food retailers.
eurorijnxl.com
+31 168 334 324

Euro-Rijn XL Logistics Breda B.V.
Specialist in large scale logistics services for food retailers.
eurorijnxlbreda.com
+31 76 303 8150

Euro-Rijn Quality Services B.V.
Specialist in quality control services by taking samples from the clients warehouse.
+31 76 303 8150

Gäde Trucking B.V.
Provides trucking services in retail logistics.
gadebv.nl
+31 76 596 1020

Gäde Warehousing B.V.
Provides warehousing services in retail logistics.
gadebv.nl
+31 76 596 1020

Euro-Wine B.V.
Specialist in the storage, distribution, import and export of beer, wine and intermediate products.
eurowine.nl
+31 168 393 200

Euro-Rijn E-fulfilment B.V.
Logistics service provider for e-commerce businesses.
+31 168 334 324

AWL Moerdijk B.V.
Logistics service provider specialised in the storage of ADR, chemicals, hazardous materials, food, feed and non-food goods, consisting of four entities.
awlgroup.nl
+31 168 792 000

Independent Transport Logistics B.V.
International forwarder specialised in providing road transport within Europe.
itlbv.com
+31 168 393 275

Customs Expertise Rotterdam B.V.
Provides customs services and advice in Rotterdam.
cerotterdam.nl
+31 611 466 611

CER VAT B.V.
Handles VAT and fiscal representation.
cerotterdam.nl
+31 10 303 4932

Danser Group B.V.
A leading provider of container transport in Northwest Europe.
danser.nl
+31 184 495 051

Participations

BSR Van Uden Stevedoring B.V.
Stevedoring company specialised in the storage and transshipment of bulk goods and general cargo.
bsrvus.com
+31 10 476 0171

CargoSnap B.V.
Service provider for documenting Proof of Conditions.
cargosnap.com
+31 30 808 0480

Circular Plastics B.V.
Developer of various sustainable circular packaging and transport solutions.
circular-plastics.com
+31 297 380 300

Combined Cargo Warehousing B.V.
Logistics service provider for many types of packaged products.
+31 168 385 333

Elbe Rijn Lloyd B.V.
Experienced charterer of inland vessels.
elberijnlloyd.nl
+31 180 442 255

Gladheidsbestrijding Amsterdam District B.V.
Provider of winter maintenance services in the 'Great-Amsterdam' region.
strooien.nl
+31 85 006 4605

Gladheidsbestrijding West-Brabant B.V.
Provider of winter maintenance services in the Moerdijk region.
strooienwestbrabant.nl
+31 168 393 200

GMR B.V.
Nationally operating provider of winter maintenance services.
strooien.nl
+31 85 006 4605

Libra Shipping B.V.
Ship broker and ship agency specialised in coastal shipping.
+31 180 441 152

Seamaster Netherlands B.V.
Joint vernture with Seamaster Maritime & Logistics.
+31 168 393 250

Overslagbedrijf Moerdijk B.V.
Provider of transshipment and storage services of bulk goods in particular.
obm.nl
+31 168 325 881

SRG International B.V.
Large-scale distribution and development partner for top confectionery and food brands.
srgi.eu
+31 165 315 555

YST Logistics B.V.
Transport of various goods via inland waterways.
ystlogistics.nl
+31 786 811 540

Spectre Logistics B.V.
Connects supply chains with European markets through a strategically located warehouse with a focus on beverage logistics.
spctrhub.com
+31 651 610 188

Real Estate

Euro-Rijn Real Estate B.V.
Investor and developer of future-proof properties for the logistics sector.
+31 168 393 201

Salt Trade

Eurosalt Handelmaatschappij B.V.
Experienced supplier of over 150 types of salt.
eurosalt.nl
+31 168 393 200

Eurosalt GmbH
Experienced salt supplier for the German market.
eurosalt.de
+49 2066 205 00

Eurosalt Winter Services B.V.
Specialist in winter maintenance of roads for, amongst others, industrial companies.
winterservices.nl
+31 168 393 200

Euro-Rijn Logistics believes deeply in the power of teamwork. When people and companies share the same ambition, mindset and drive, opportunities arise that are greater than the sum of their parts. That is why we regularly participate in businesses that reflect our vision and are ready to grow, innovate and excel.
In this chapter of our magazine, we shine a spotlight on two of our participations that demonstrate what becomes possible when expertise, entrepreneurship and partnership come together.



Participations in the spotlight

Circular Plastics

Circular Plastics emerged as a driving force in the transition toward more sustainable packaging and transport solutions. By developing a wide range of circular products, the company significantly reduces environmental impact and helps lower the CO_2 footprint across the logistics chain. Their approach directly addresses two major global challenges: the overuse of scarce raw materials and the environmental burden of singleuse plastics.

As part of its longterm commitment to sustainability, Euro-Rijn holds a strategic interest in Circular Plastics. This partnership reinforces a shared vision: accelerating the shift toward a fully circular economy in which materials are continuously reused, recycled and reintroduced into the production cycle.

Since 2018, Circular Plastics sets a new standard for the international flower and plant sector, an industry traditionally reliant on large volumes of disposable packaging. By integrating circular solutions into the logistics chain, they demonstrated that sustainability and operational efficiency go hand in hand. Their systems are designed around a closed-loop model in which products are collected frequently, reused multiple times and ultimately recycled using advanced upcycling techniques.

At the heart of their mission is a clear responsibility: to drastically reduce the consumption of finite raw materials. Circular Plastics ensures that one-way packaging is replaced with materials that can be recycled at 100%, preserving valuable resources for future generations. Their work not only supports ecological goals but also inspires a broader shift in mindset across the supply chain, encouraging businesses to rethink how packaging is designed, used and recovered.





Recently, the firststage plastic recycling equipment arriving safely in Orlando. From within the Circular Plastics Alliance, we're pleased to see this major milestone for Clean the World. Together with Kras Recycling B.V. and De Jong Afvalbewerkingssystemen, we're helping Clean the World take an important step toward fully recycling hotel soap bottles. Items traditionally seen as too contaminated or complex to process. The kinds of materials most recyclers avoid. This system is built to handle them. It's encouraging to see collaboration turning into real progress, and we're glad to play our part in making circular solutions a reality.
Circular Plastics continues to innovate, proving that circularity is not just an environmental ideal but a practical, scalable solution for modern logistics. Their efforts contribute to a more sustainable future while strengthening the resilience and efficiency of the sectors they serve.

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circular-plastics.com
+31 297 380 300
info@circular-plastics.com

GMR

Gladheidbestrijding Mainport Rotterdam B.V. (GMR) has grown from a regional service provider into one of the most recognized names in winter maintenance across the Netherlands. Originally established to support companies in the Rotterdam Mainport with iceprevention and roadsafety measures, the organization has steadily expanded its expertise and operational reach. Today, GMR operates on a national scale and is widely regarded as a trusted partner in ensuring safe and accessible infrastructure during winter conditions.

For many years, GMR has served as the primary contractor for winter maintenance within the Municipality of Rotterdam, one of the busiest and most logistically complex urban regions in the country. Their responsibilities include preventive salting, snow clearance and continuous monitoring of weather conditions to ensure rapid response when temperatures drop. This longstanding partnership underscores GMR's reliability, technical capability and deep understanding of winterrelated challenges in metropolitan environments.

Beyond operational services, GMR also provides specialized consultancy in iceprevention. Their advisory work helps municipalities, companies and logistics hubs develop effective winter strategies, optimize their maintenance processes and implement the latest innovations in roadsafety technology. This combination of handson execution and expert guidance positions GMR as a comprehensive wintermaintenance partner.

Those interested in learning more about GMR's services, expertise and the regions they support can find detailed information on the website. Their continued growth reflects a clear mission: to keep the Netherlands moving safely, no matter how harsh the winter may be. ■

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Growing our shipping network

At Euro-Rijn Logistics, growth is about building a stronger, more reliable shipping network that gives our partners greater flexibility, continuity and control. Over the past period, we took important steps to strengthen that network by bringing expertise together and investing in long-term partnerships across inland shipping.

One integrated shipping network

A key milestone in our development is the combination of our shipping activities into one cohesive network. By bringing together Oorburg Intermodaal, Aquaroad Logistics and the Euro-Rijn Shipping division, combined with the expertise of Danser Group, we have aligned experience, fleets and operational knowledge under a single vision.
These companies now complement each other within one coordinated structure, strengthening both efficiency and service quality.

Strategic investments for long-term capacity

In addition to integrating our own shipping companies, we have also invested in YST Logistics and Elbe Rijn Lloyd in 2024. These investments reflect our long-term commitment to inland shipping and to maintaining a resilient, diversified network.

By partnering closely with these companies, we expand our reach, secure additional capacity and reinforce key corridors within the European inland waterway system. Just as importantly, these investments are built on shared values: reliability, professionalism and a focus on sustainable, long-term cooperation.

What this means for our partners

For our customers and partners, a stronger Euro-Rijn shipping network means:

- greater operational stability
- access to a broader and more flexible fleet
- improved continuity, even in volatile market conditions
- a single, trusted partner coordinating complex logistics flows

As always, we believe that strong logistics starts with strong relationships. Our growth is designed to support our partners, not complicate their supply chains. Euro-Rijn provides reliable and flexible inland shipping solutions across Europe's key waterways. With a strong and growing network of vessels, partners and terminals, we support a wide range of cargo flows, from bulk and project cargo to containerised goods.

Our strength lies in combining operational expertise with flexibility. We manage shipping capacity, planning and execution from end to end, ensuring efficient movements, predictable transit times and clear communication throughout the process.

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What partners can expect from Euro-Rijn:

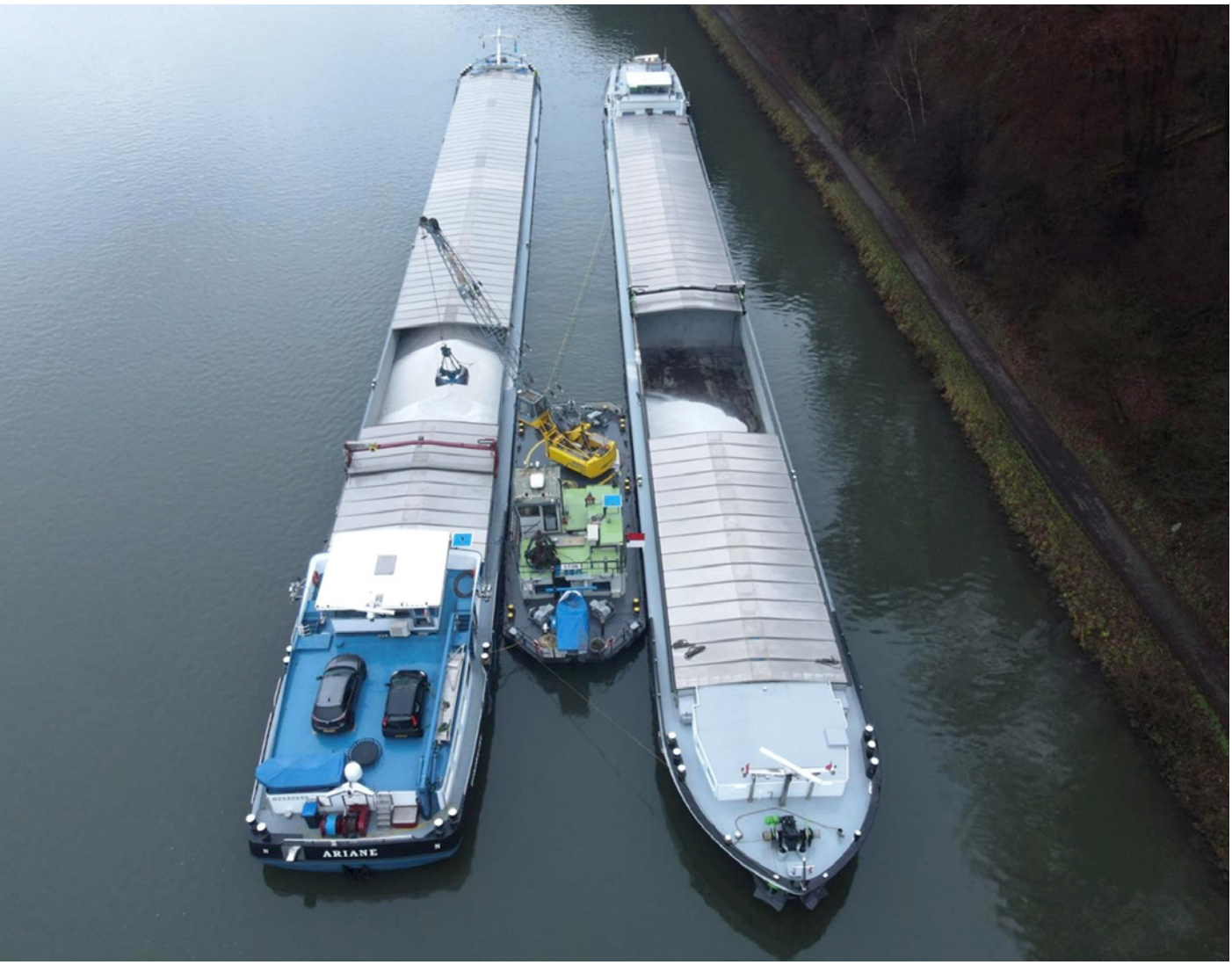
- **Extensive inland shipping network** covering major European corridors
- **Flexible capacity solutions** backed by owned and partnered vessels
- **Integrated planning and coordination** across shipping, terminals and onward transport
- **Real-time visibility and transparency** supported by digital tools and dashboards
- **Dedicated teams** that act as an extension of our customers' operations

Our customers choose Euro-Rijn for three key reasons:

- **Specialist knowledge:** We understand the waterways and your industry.
- **Flexibility:** Tailor-made solutions for your comlex challenges.
- **Clear communication:** We listen, solve problems and always keep you informed.



If you have any questions or inquiries, please contact our Euro-Rijn shipping manager John Oorburg at:
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At Euro-Rijn Logistics, we believe that a healthy workforce is a strong workforce. Vitality and well-being are essential parts of how we support our people every day. When employees feel good, both physically and mentally, they are better equipped to perform, stay motivated and enjoy their work.



Vitality & well-being

That is why we proudly promote fitness and physical health across our organisation. One of the ways we do this is by offering an on-site company gym, created exclusively for our employees. This facility is designed to make staying active as easy and accessible as possible, even on the busiest workdays.

Our fully equipped 80 m^2 gym is located near one of our biggest locations in Moerdijk. The gym consists of two dedicated workout rooms filled with a wide variety of fitness equipment, suitable for both beginners and experienced athletes. In addition, there are comfortable changing rooms with showers, allowing employees to freshen up before heading back to work or home.

The flexibility of the gym is one of its biggest advantages. Employees can squeeze in a workout before, during, or after work, whatever fits best into their schedule. Whether it's a quick session to boost energy during the day or a longer workout to unwind after work, the gym offers a practical way to stay active without the need to travel elsewhere.

We are committed to creating a work environment where people can thrive. By investing in facilities that support health and vitality, we aim to encourage a balanced lifestyle and contribute to the long-term well-being of our team. Because when our people are strong, energised and healthy, we all move forward together.

Euro-Rijn is a family business. Our employees are part of an international organisation, but with a down-to-earth culture, where teamwork, entrepreneurship and hard work come together. We invest in our people, offer room for development, and create an environment where initiative is appreciated. Whether you're just starting your career or looking for the next step, you'll find opportunities to learn, grow and make an impact.

We are always looking for new talent to strengthen our team. Explore our vacancies and discover what it's like to work at Euro-Rijn. We'd love to meet you. ■

Visit our website
or contact us at:
werkenbijeurorijn.nl



Sustainable logistics

At Euro-Rijn Logistics we recognise the importance of sustainability in logistics. Multiple Euro-Rijn companies are actively working on our sustainable contributions and operations.

2024		2025
195,9 ton CO_2	→	**34,3** ton CO_2

Eurosalt CO_2 Performance Ladder Certification

Eurosalt is proud to announce that it has successfully obtained certification for the CO_2 Performance Ladder. This recognition underlines our commitment to sustainability and our ambition to reduce CO_2 emissions and contribute to a greener future.

The CO_2 Performance Ladder is a tool developed to support organizations in reducing their CO_2 emissions. It offers a structured approach to gain insight into one's own emissions and helps companies take concrete steps towards climate neutrality. By obtaining this certification, Eurosalt not only demonstrates its commitment to the environment but also its responsibility towards customers and stakeholders.

Achieving the CO_2 Performance Ladder certification is a significant milestone for us. It confirms our dedication to sustainability and provides us with a framework to continuously monitor and improve our environmental performance. We want to be an example for other organizations and show that it is possible to operate both economically and ecologically responsibly.
With this certification, an important step has been taken in making our business operations more sustainable. We implemented various initiatives, including switching to HVO fuels, reducing our waste through the use of recyclable materials and switching our production to green electricity. In the coming years, we continue to further reduce our CO_2 emissions and minimize our impact on the environment.

"At Eurosalt and Euro-Rijn as a whole, we wholeheartedly embrace sustainability, driven by our shared ambition to operate with greater awareness, responsibility, and integrity year after year."
We invite all stakeholders to join us on our journey towards sustainability. Together we can work towards a better world for future generations!

Hybrid vessels

As part of our ongoing efforts to reduce carbon emissions and embrace eco-friendly practices, we made a significant investment in hybrid Conoship 3800 Deadweight Tonnage (DWT) ships. These state-of-the-art vessels are equipped with hybrid propulsion systems, combining traditional diesel engines with cutting-edge electric technology. By harnessing the power of both fuel sources, these ships significantly reduce fuel consumption and emissions, making them a vital component of our sustainable shipping strategy.

Danser Group (Part of Euro-Rijn Logistics) has further modernised its push-barge combination Eiger–Nordwand through a refit to LNG propulsion, reducing emissions and improving efficiency. This upgrade is part of several parallel sustainability developments within the Danser fleet, including the deployment of several hybrid (diesel/electric) vessels and the use of biofuels on the push barge combinations. Together, these initiatives reflect the ongoing commitment of Danser Group to cleaner, future-proof inland waterway transport.

Trees for Miles

We plant five fruit trees in Botswana for every 100,000 kilometres driven with ITL, in partnership with Trees for Miles. In 2025, this partnership resulted in 209 new fruit trees. These trees offer shade, nourishment and longterm support to local communities. ■



"The stronger our collaboration with clients and subcontractors, the more kilometres we drive and the more trees children in Botswana can plant. That's how Trees for Miles has become a shared achievement."

Edwin Koetsenruijter,
Managing Director at ITL



Since the early 1990s, we have been a trusted partner in the metals industry. With decades of expertise, we have built extensive knowledge across a wide spectrum of metals, offering specialised logistics solutions tailored to the unique requirements of this sector.



LME & MMTA

Certified storage facilities

Our warehousing facilities hold official recognition from both the London Metal Exchange (LME) and the Minor Metals Trade Association (MMTA), ensuring full compliance with international standards. We are approved for the safe storage of base metals, rare earth metals, minor metals & critical raw materials, providing secure and reliable solutions for our customers worldwide. In addition, our bonded warehouses allow clients to benefit from savings on import duties and VAT when trading outside the EU.

Global logistics network

Euro-Rijn Logistics is an experienced and reliable provider with a global network of partners. We deliver efficient, cost-effective solutions across all modes of transport, constantly expanding our international activities in the Netherlands, Germany, Italy and now India to better serve our global customer base.

Transport & forwarding services

- **Road freight** – Domestic and international trucking solutions.
- **Sea freight** – Full container loads (FCL) and less than container loads (LCL).
- **Air freight** – Fast and efficient delivery for time-sensitive shipments.
- **Multimodal transport** – Integrated solutions combining road, rail, sea, and air.
- **Freight forwarding** – End-to-end coordination of shipments and documentation.
- **Customs clearance** – Expert support for smooth border crossings.
- **Warehousing & distribution** – Certified storage and efficient distribution.
- **Supply chain management** – Comprehensive solutions for inventory and logistics optimisation.



Warehousing expertise

Beyond LME & MMTA products our specialists provide tailored warehousing solutions for virtually all product types, from pallets to bulk concentrates. With decades of experience, we ensure compliance with sector-specific standards and certifications, including LME-certified warehouses for base metals. Customers can rely on our expertise to guarantee optimal storage conditions and seamless logistics processes.

Value added services

Other than transport and storage, Euro-Rijn offers a wide range of value added services designed specifically for the metals industry:

- **Crushing & screening** – Precise processing of ferro-alloys, concentrates, minerals, ores and glass into desired fractions.
- **Milling** – Achieving ultra-fine fractions down to 0–2 mm, ideal for specialized applications such as cord wire.
- **Blending** – Mixing raw materials in compliance with international standards to deliver high-quality end products.
- **Packing & repacking** – Flexible packaging options including big bags, drums, IBCs, pallets, sacks, and crates, tailored to customer and regional requirements.

All processes are carried out with the highest care to prevent contamination, ensuring that valuable metals and alloys are handled safely and efficiently.



At Euro-Rijn we are here to help. We remain fully committed to supporting our clients.

Carbon border adjustment mechanism

The European Union has introduced the Carbon Border Adjustment Mechanism (CBAM) as part of its broader strategy to reduce global greenhouse gas emissions and support equal competition. As the EU strengthens its internal climate policies, there is a growing risk that production of carbonintensive goods could shift to countries with less strict environmental standards. This phenomenon known as *carbon leakage*, undermines both environmental progress and the competitiveness of EU industries that invest heavily in cleaner technologies.

CBAM is designed to address this challenge by ensuring that imported goods bear a carbon cost comparable to that of products manufactured within the EU. In doing so, the policy encourages global producers to adopt cleaner production methods, supports the EU's climate ambitions and creates a more level playing field for European companies. It is one of the most significant climaterelated trade measures ever implemented and represents a major step toward aligning international trade with environmental responsibility.

CBAM obligations vary depending on the specific product. In its initial phase, the system focuses on sectors considered most vulnerable to carbon leakage, including:

- Cement
- Iron and steel
- Aluminium
- Fertilisers
- Electricity

At this stage, the following ferro-alloys are subject to CBAM:

- Aluminium
- Ferro Chrome
- Ferro Manganese
- Ferro Nickel
- Pig Iron

Safeguard

The first period (18-11-2025 to 17-02-2026) of the Safeguard Measures for FeSi, FeMn, SiMn and FeSiMg has now concluded. Although all quotas remained available at the end of the period, this does not mean the measures have had no impact. The mere existence of safeguard mechanisms influences market behaviour, prompting importers and suppliers to act cautiously and adjust their planning. The real consequences will likely be felt at a later stage, particularly when European consumption of these ferro-alloys increases and pressure on available quotas intensifies.

Market sentiment suggests that geopolitical uncertainty continues to influence ETS pricing. Once conditions stabilise, upward price pressure cannot be ruled out, which may affect CBAM costs in future periods.

CBAM remains complex and requires close monitoring, accurate data and continuous communication between all parties involved.
For us as a logistics service provider, the workload has certainly not decreased. Continuous quota monitoring and close coordination with customers for each customs clearance, assessing availability and timing, require significant attention and expertise. We remain fully committed to supporting our clients in navigating this complexity.

Patrick Schols, Commercial Manager at Euro-Rijn Logistics: “In my day-to-day work, I see how complex and sometimes overwhelming this new framework can feel. The rules are detailed, the reporting obligations as performed the last two years are now changing to the certification procedures and the impact reaches far beyond compliance alone, it influences supply chains, costs and long-term commercial decisions. What strikes me most is that CBAM is not just an environmental measure; it is a strategic one. Companies that take the time now to truly understand their responsibilities will be better positioned moving forward. Those who wait risk being caught off guard by reporting requirements, data gaps, or unexpected financial consequences.”

At Euro-Rijn, we are deeply involved in these conversations. We work closely with our customers to translate regulation into practical insight. If you have any questions or would like to discuss the implications for your organisation, let us know! ■

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We bring business forward

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